



INTEGRATING ENTERPRISE RISK MANAGEMENT IN THE FEDERAL GOVERNMENT

Partnership for Public Service
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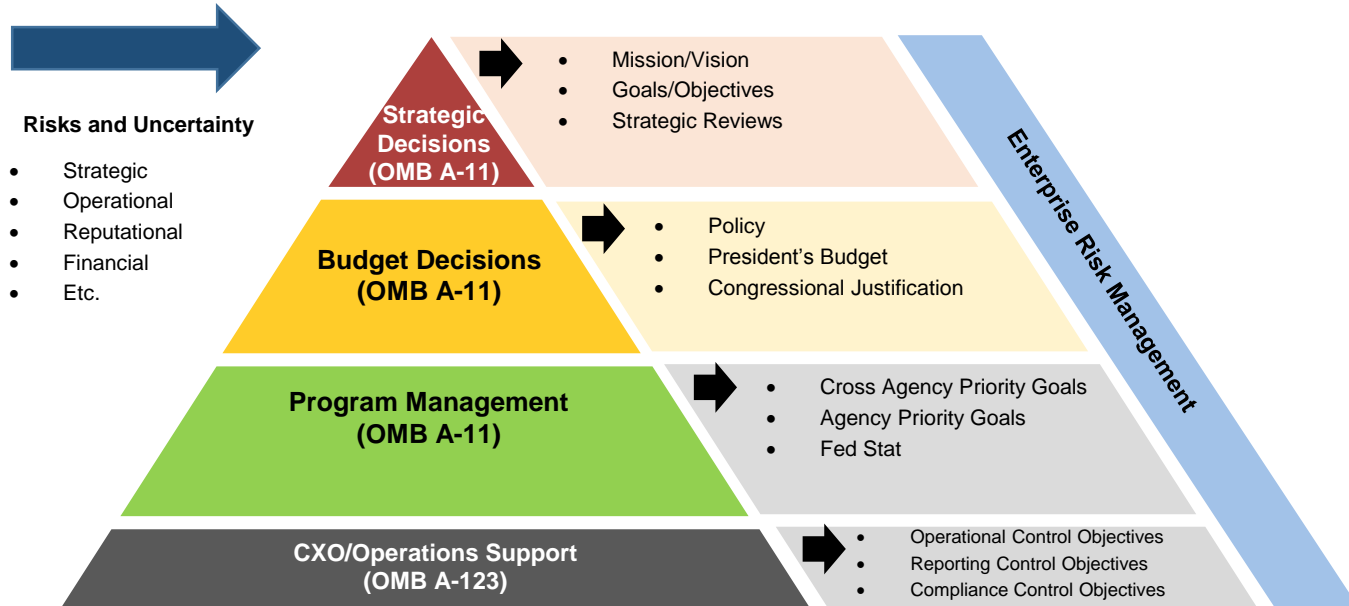


Welcome, Introductions, and Purpose





Federal Enterprise Risk Management Framework





A-123: Decision Points



- Compliance with New Internal Control Standards
- Treating Risk as only Negative
- Heavy Emphasis on Financial Reporting
- Regarding Risk Management as Separate
- Check the Box on 3 Year Process Assessments
- Risk Based Approach with New Internal Control Standards
- Treating Risk as Positive (i.e., opportunity) and Negative
- Balanced Emphasis on Financial Reporting
- Integrating Risk Management and Internal Control
- Manage Risks Across Silos



A-123 Considerations: Risk Profiles

Risk Assessments should be documented in a way which records the stages of the process. Documenting risk assessments creates a risk profile for the organization, which:

- Encourages open and candid conversations about risks facing an organization at all levels;
- Facilitates identification of risk priorities (in particular to identify the most significant risk issues with which senior management should know);
- Captures the reasons for decisions made about what is and is not tolerable exposure;
- Facilitates recording of the way in which it is decided to address risk;
- Allows all those concerned with risk management to see the overall risk profile and how their areas of particular responsibility fit into it; and
- Facilitates review and monitoring of risks.



A-123 Considerations: Reviewing and Reporting Risks

The risk management review processes should:

- Ensure that all aspects of the risk management process are reviewed at least once a year;
- Ensure that risks themselves are subjected to review with appropriate frequency; and
- Make provision for alerting the appropriate level of management to new or emerging risks as well as changes in already identified risks so that the change can be appropriately addressed.

Risk Management processes should be put in place to review and deliver assurance on the effectiveness of control and management oversight.



Enterprise Risk Management Model





Enterprise Risk Management Playbook

- I. Introduction
- II. Enterprise Risk Management Framework
- III. Enterprise Risk Management Governance Structure
- IV. Managing Risks On A Portfolio Basis Across An Agency
- V. Best Practices
- VI. Tools and Templates





ERM Training



What is Enterprise Risk Management?
What is a CRO and what are the roles and responsibilities of the CFO and other CXOs (i.e., good governance)?
What does success look like?
What are the best practices?
How do I get started?
How to build ERM into existing processes rather than add on?



Overview of ERM Standards.
Comparisons between COSO and ISSO (not vs.).
The link between ERM and Internal Control Standards.
What are the tools and templates of ERM?
Do I have to do it all at once, what's a sample maturity model?



Strategic Foresight.
What role do inspector generals play in ERM?
What are the road rules for management engagement of inspector generals in ERM?

Illustrative Examples Not Intended to Be Complete



Critical Path Milestones

